

#### YOUR VOTE IS IMPORTANT

# INTERNATIONAL INFORMATION SYSTEM SECURITY CERTIFICATION CONSORTIUM, INC PROXY MATERIALS FOR SPECIAL MEETING OF THE MEMBERS

#### International Information System Security Certification Consortium, Inc.

625 N Washington Street, Suite 400 Alexandria, VA 22314 United States

### NOTICE OF A SPECIAL MEETING OF THE MEMBERS OF THE INTERNATIONAL INFORMATION SYSTEM SECURITY CERTIFICATION CONSORTIUM, INC.

The (ISC)<sup>2</sup> Board of Directors and a member have proposed changes to the amended and restated bylaws for the association. It is the opinion of the Board of Directors and the Bylaws Committee, composed of directors and members-at large, to support the (ISC)<sup>2</sup> proposal, created with support from the bylaws committee and feedback from the membership. The Bylaws Committee does not recommend that members vote for the petition.

Electronic voting by proxy – ahead of the special meeting on August 1, 2023 – will be available for (ISC)<sup>2</sup> certified members in good standing as of May 1, 2023. Voting will be available between **June 20 – July 17, 2023** on the www.isc2.org website on your Member Dashboard.

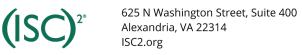
The votes will be recorded and applied to the final bylaws vote at the **Special Meeting of the Members of (ISC)**<sup>2</sup> which will take place August 1, 2023, at 9:30 a.m. EDT at the (ISC)<sup>2</sup> corporate headquarters; 625 N. Washington Street, Suite 400; Alexandria, VA 22314.

Thank you, Your (ISC)<sup>2</sup> Team

By Order of the Board of Directors,

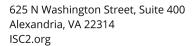
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GRAHAM N JACKSON
GENERAL COUNSEL AND CORPORATE SECRETARY
June 20, 2023



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#### **SPECIAL MEETING VOTING BALLOT**

To vote on the proposals to amend the current (ISC)<sup>2</sup> Bylaws.

- Approve the (ISC)<sup>2</sup> Board recommended Bylaws amendments
- Approve the petitioned Bylaws amendments.
- Reject both proposals and maintain the existing 2021 Bylaws.

The Board unanimously recommends a vote to approve the (ISC)<sup>2</sup> Board recommended bylaws amendments.

By Order of the (ISC)<sup>2</sup> Board of Directors



#### **QUESTIONS AND ANSWERS**

#### 1. What may I vote on?

A: The approval of a set of changes to the amended and restated (ISC)<sup>2</sup> Bylaws.

#### 2. How does the Board recommend I vote on the proposal?

A: The Board recommends a vote to approve the (ISC)<sup>2</sup> Board recommended Bylaws amendments.

#### 3. Where can I familiarize myself with the proposals?

A: You can familiarize yourself with the petition <u>here.</u> In addition, the bylaws committee hosted several webinars explaining its proposals and seeking feedback. Links to those recordings can be found <u>here.</u>

## 4. What are bylaws? How do they differ from the organization's Articles of Incorporation?

A: (ISC)<sup>2</sup> Bylaws define our organization's structure, outlining our leadership model and decision-making responsibilities, as well as overall operations. Articles of Organization, known as our "Charter," are the primary law used to establish corporate existence. Members can find the bylaws and Articles of Organization at www.isc2.org/about/governance.

# 5. Why do bylaws require amendments? Why is the Board of Directors engaged in this process now?

A: A periodic review of bylaws and governance is part of the Board of Directors' legal duties and a common best practice for associations.

Over the past several years, the (ISC)<sup>2</sup> Board of Directors has dedicated significant attention to a review of the organization's practices related to committees, nominations and governance. The goal of this effort has been to ensure that we are creating an association that is well poised to serve the needs of the membership and profession now and into the future.

#### 6. Why is the Board of Directors recommending bylaws amendments?

A: As (ISC)<sup>2</sup> continues to grow as a global organization, we must ensure that our governance also evolves to better serve our members and profession. As (ISC)<sup>2</sup> nears its 35-year anniversary, we have more than 400,000 members, associates and candidates worldwide. We are also becoming more global. Two-thirds of our members today are in North America, but roughly half of our 245,000 Candidates — future (ISC)<sup>2</sup> members — are in Latin America, Europe, Africa and Asia-Pacific.



The rapid growth of the association, our membership and staff necessitate that we build upon legacy practices and evolve the organization when necessary. Refining our bylaws is one way we can ensure that the Board of Directors is equipped to provide the governance and strategic leadership we need as our association evolves.

#### 7. Who is entitled to vote on the proposal?

A: All (ISC)<sup>2</sup> members in good standing as of May 1, 2023. To be a member in good standing, you must: (1) Hold an (ISC)<sup>2</sup> certification; (2) Abide by the (ISC)<sup>2</sup> Code of Ethics; (3) Submit Annual Maintenance Fees (AMFs) upon receipt of annual invoices; and (4) Obtain and be current with the required continuing professional education (CPE) credits. Please note, Associates and Candidates are not considered members for voting purposes.

#### 8. How do I vote on the proposal?

A: Beginning June 20, 2023, a member in good standing as of May 1, 2023, may log onto the member dashboard and select the link in the 2023 Bylaws Vote banner to submit your electronic proxy. A member in good standing may also attend the meeting and vote in-person. If you wish to attend in-person you must send a request to legal@isc2.org to register.

#### 9. Who will count the vote?

A: The proxies will be tabulated and confirmed by an independent third-party accounting firm. (ISC)<sup>2</sup> General Counsel and Corporate Secretary and (ISC)<sup>2</sup> Board Counsel will also tabulate and confirm the votes independently.

#### 10. Is my vote confidential?

A: Proxy cards, ballots and voting tabulations that identify individual members are returned directly to the Clerk of (ISC)<sup>2</sup> and are handled in a manner that protects your voting privacy. Your vote will not be disclosed to other (ISC)<sup>2</sup> staff except: (1) as needed to permit the third-party accounting firm, (ISC)<sup>2</sup> General Counsel and (ISC)<sup>2</sup> Board Counsel to tabulate and certify the vote; (2) as required by law; or (3) in limited circumstances such as a proxy contest.

#### 11. How many times can I vote?

A: Every (ISC)<sup>2</sup> member in good standing as of May 1, 2023, is entitled to one vote.

#### 12. What is a "quorum"?

A: A "quorum" is the minimum number of members present at any meeting of the members to make the proceedings of that meeting valid. The members may be present at the meeting or



represented by proxy. There must be a quorum for the meeting to be held, and the bylaws proposal must receive more than 66% of the shares voting to be adopted.

#### 13. Who can attend the Special Meeting of the members?

A: All (ISC)<sup>2</sup> members who are in good standing as of May 1, 2023, can attend. If you are attending the meeting in-person or wish to participate via Webex please write to: Graham Jackson; General Counsel and Corporate Secretary; (ISC)<sup>2</sup>, Inc.; 625 N. Washington Street, Suite 400; Alexandria, VA 22314 United States or email: legal@isc2.org so that we may make the appropriate arrangements.

#### 14. How will voting on any other business be conducted?

A: Since this is a special meeting, no other proposals besides those described in the notice will be voted on.



### (ISC)<sup>2</sup> Bylaws Committee Amendment Recommendations

After assessing the 2022 bylaws proposals that were rejected by the membership and receiving subsequent member feedback on many of those same issues, the (ISC)<sup>2</sup> Bylaws Committee is proposing three bylaws amendments for member approval. The Bylaws Committee recognizes that changes to the bylaws should be transparent, clearly explained, protect the integrity of the organization and its members, and not attempt too much change too quickly. The proposed amendments are as follows:

Item	Current Bylaws*	(ISC) <sup>2</sup> Bylaws Committee Recommendations	Rationale
1	Term Limits: "Service" means occupying any position as a Director of (ISC) <sup>2</sup> . Service as a Director may not exceed six years in any ten year period; provided, that all Directors currently serving in office as of the effective date of these Bylaws may complete their duly elected or appointed term of Service. No one may serve as an appointed Director more than once, regardless of the duration of their appointment. An appointed Director may stand for election by the Members to a term subsequent to appointed service, subject to the term limitations stated herein.	Term Limits: "Service" means occupying any position as a Director of (ISC) <sup>2</sup> . Service as a Director may not exceed six years in any ten year period; provided, that all Directors currently serving in office as of the effective date of these Bylaws may complete their duly elected or appointed term of Service. No one may serve as an appointed Director more than once, regardless of the duration of their appointment. An appointed Director may stand for election by the Members to a term subsequent to appointed service, subject to the term limitations stated herein.	<ul> <li>Term limits help support an inclusive leadership model that provides more opportunities for more members to serve.</li> <li>Term limits also allow board directors time to understand the role and make meaningful contributions, while preventing burn out.</li> <li>We have simplified the term limits criteria to cap board service at six years. Directors may serve terms consecutively or separately. This will enable us to balance the need for continuity and experience, with the ability to allow broader participation from members.</li> </ul>
2	Telephonic Participation in Meetings. Directors may participate in any meeting by means of a conference telephone call or similar communications equipment by means of which all persons participating in the meeting can hear each other at the same time. Participating by such means shall constitute presence in person at such meetings.	Telephonic Participation in Meetings. Directors may participate in any meeting by means of a remote meeting mechanism, conference telephone call or similar communications equipment by means of which all persons participating in the meeting can hear each other at the same time. Participating by such means shall constitute presence in person at such meetings.	<ul> <li>Working methods have, and continue to change, and remote working is now an important part of many people's lives.</li> <li>We have updated the bylaws to reflect that many of us use remote meeting platforms daily.</li> </ul>

<sup>\*(</sup>ISC)<sup>2</sup> Amended and Restated Bylaws last amended February 01, 2021



Item	Current Bylaws*	(ISC) <sup>2</sup> Bylaws Committee Recommendations	Rationale
3	Voting: At all meetings of the Membership, each Member eligible to vote on a particular matter shall have one vote, unless otherwise provided by law, the Articles of Organization or these Bylaws.	Voting: At all meetings of the Membership, each Member eligible to vote on a particular matter shall have one vote, unless otherwise provided by law, the Articles of Organization or these Bylaws. Members may vote in-person or by proxy at meetings of the Membership.	<ul> <li>A proxy vote is a ballot cast by one person on behalf of another, and it is designed to ensure that everyone's vote is counted if they are unable to cast it themselves.</li> <li>While this has always been allowed, it was not formalized in the bylaws. We have updated the bylaws to reflect how proxies work.</li> <li>A proxy vote has time limits to ensure that the proxies are cast at the intended meeting in accordance with Massachusetts law</li> </ul>

All members will be emailed information packs containing the petition, (ISC)<sup>2</sup> Bylaws Committee proposals and details of when and where the vote will take place.

<sup>\*(</sup>ISC)<sup>2</sup> Amended and Restated Bylaws last amended February 01, 2021



### (ISC)<sup>2</sup> Bylaws Committee Bylaws Amendment Recommendations

A periodic review of bylaws and governance is part of the (ISC)<sup>2</sup> Board of Directors' legal duties and is a common best practice for associations like ours. The Board of Directors regularly dedicates significant attention to reviewing the organization's practices related to committee structures, nominations processes, and strategy to enhance and preserve member value now and into the future.

In 2022, the Board of Directors presented members with a comprehensive set of proposed Bylaws amendments based on a review of our current practices compared to those of other similar global associations, as well as the work of two taskforces. These proposals were voted down by the membership, with 6,545 members (less than four percent of global membership) voting against approval.

In December 2022, a member submitted a petition with 500 signatures that proposed bylaws amendments, published below, which the Board of Directors formally received in January 2023. The Board also established a Bylaws Committee whose purpose is to review our bylaws and their effectiveness; review any petition on its merits; create a more open bylaws review process based on member input; and ultimately make recommendations to the Board of Directors about any changes needed to our bylaws.

Having spent considerable time reviewing the petition, the 2022 bylaws changes and gathering further member feedback, the Bylaws Committee does not recommend that members vote for the petition. While the Bylaws Committee did accept three recommendations from the petition, it deemed most of it to be either against member interests, duplicative of current bylaws provisions, or not effective governance practices. It therefore recommends that members do not vote for the petition. Instead, the committee has recommended bylaws changes that are reflective of member feedback and other inputs including the petition, which it will put to a member vote alongside the petition.

From June 20-July 17, 2023, the board opens electronic voting for members to vote either to adopt the petition in its entirety, or to adopt the (ISC)<sup>2</sup> Board recommended bylaws amendments.

If no clear preference is indicated by members, we will retain our current bylaws.

The petition follows, alongside the (ISC)<sup>2</sup> Bylaws Committee advisory comments:



Item	Current Bylaws*	Petition	The Bylaws Committee Analysis
1	II. Organizational Structure  1. Membership  a. Directors of the Board: Directors shall be those Members serving from time to time on the Board of Directors.  b. Members: The Members shall consist solely of individuals who obtain certification as granted by (ISC)² and whose certification is in good standing according to specifications that are from time to time approved by the Board of Directors.  2. Board of Directors: The Board of Directors shall have the powers and duties of a board of directors pursuant to the laws of the Commonwealth of Massachusetts, and shall be responsible for the policy and governance of the Corporation. The Board shall hire, direct, and oversee the Executive Director.	II. Organizational Structure  1. Membership-Definitions  a. Directors of the Board: Directors shall be those Members serving from time to time on the Board of Directors.  a. Members: The Members shall consist solely of individuals who obtain certification as granted by (ISC)² and whose certification is in good standing according to specifications that are from time to time approved by the Board of Directors.  b. Directors of the Board: Those persons serving as a either a Member Director or an Outside Director.  1. Member Director: Those Members serving from time to time on the Board of Directors.  2. Outside Director: Those persons that are not Members of the Organization that have been nominated and elected to a position on the Board.  3. Non-Director Member. Any Member that is not currently serving as a Member Director is a Non-Director Member  2. Board of Directors: The Board of Directors shall have the powers and duties of a board of directors pursuant to the laws of the Commonwealth of Massachusetts, and shall be responsible for the policy and governance of the Corporation. The Board shall hire, direct, and oversee the Executive Director.	



Item	Current Bylaws*	Petition	The Bylaws Committee Analysis
2	<ul> <li>4. Committees of the Corporation: The Corporation shall have three standing committees and other committees as established by the Chairman or the Board. All committees shall report to and serve at the pleasure of the Board. The three standing committees are: <ul> <li>a. Audit Committee - this committee is composed of the Treasurer and at least two other Members who are not Officers of the Board.</li> <li>b. Business Practices Committee - this committee is composed of the Vice Chairman and at least two other Members who are not Officers of the Board. This committee shall investigate any allegations of ethical misconduct by (ISC)2 itself or by business partners of (ISC)² and recommend to the Board policies on ethical business practices.</li> <li>c. Professional Conduct (Ethics) Committee -this committee is composed of one Director and at least two other Members who are not Directors. This committee shall review allegations of ethical misconduct by Members and recommend appropriate action for the Board.</li> </ul> </li> </ul>	4. Committees of the Corporation: The Corporation shall have three standing committees and other committees as established by the Chairman or the Board. All committees shall report to and serve at the pleasure of the Board. The three standing committees are:  Audit Committee - this committee is composed of the Treasurer and at least two other Members who are not Officers of the Board.  Business Practices Committee -this committee is composed of the Vice Chairman and at least two other Members who are not Officers of the Board. This committee shall investigate any allegations of ethical misconduct by (ISC)2 itself or by business partners of (ISC)² and recommend to the Board policies on ethical business practices.  Professional Conduct (Ethics) Committee this committee is composed of exactly one Director plus two or more Non-Director Members. This committee shall review allegations of ethical misconduct by Members and recommend appropriate action for the Board.th	<ul> <li>Our members have stated a preference that (ISC)² be governed by members.</li> <li>The petition wants to introduce a new term of "Non-Director Member" to describe a member. In our view the term "Member" serves this purpose and is understood.</li> <li>Committees of the Corporation (or Board Committees) serve an important purpose in (ISC)²'s governance. They are convened under the Board's direction for specific purposes, reporting their findings back to the Board for evaluation.</li> <li>Board Committees already are comprised of Board directors, members and other experts as required.</li> <li>Important note — in the 2022 Bylaws vote, there was confusion that the Ethics committee was being disbanded. This was not the case. We are not proposing any changes to the Ethics Committee in this current process. We remain committed to the highest ethical standards.</li> </ul>
3	III. Board of Directors; Officers; Committees  1. Qualification: The members of the Board of Directors ("Board") are those Members duly elected or appointed as provided in these Bylaws. Each Director shall have sufficient command of the English language such that he or she may carry out the duties of Director and	III. Board of Directors; Officers; Committees  1. Qualification: The members of the Board of Directors ("Board") are those Members duly elected or appointed as provided in these Bylaws. Each Director shall have sufficient command of the English language such that he or she may carry out the duties of Director and	<ul> <li>The petition calls for changes to term limits, which (ISC)² Board agreed with, capping at six years.</li> <li>The petition also suggests that the removal of a Director could take place by a majority vote by members at any annual or special meeting of members. Under the bylaws, all agenda items for meetings must be provided to members at least</li> </ul>

<sup>\*(</sup>ISC)<sup>2</sup> Amended and Restated Bylaws last amended February 01, 2021



Item	Current Bylaws*	Petition	The Bylaws Committee Analysis
	ensure full comprehension of, and participation of, all business of the Corporation.  2. Constitution of Board: The Board shall consist of a minimum of seven Directors. A two thirds majority of the Board shall set the exact number.  3. Term of Office: Directors are elected by the Members to serve for three-year terms or appointed [by the Board] to serve for terms lasting up to three years. Each Director shall serve until his or her successor is duly appointed or elected, or he or she sooner dies, resigns, is removed, or disqualified.  4. Term Limits: "Service" means occupying any position as a Director of (ISC)². Service as a Director may not exceed six years in any ten year period; provided, that all Directors currently serving in office as of the effective date of these Bylaws may complete their duly elected or appointed term of Service. No one may serve as an appointed Director more than once, regardless of the duration of their appointment. An appointed Director may stand for election by the Members to a term subsequent to appointed service, subject to the term limitations stated herein.  5. Recall of a Director: In an election called specifically for the purpose of a recall, the Members entitled to elect a Director may recall such Director by a majority of those voting.	ensure full comprehension of, and participation of, all business of the Corporation.  2. Constitution of Board: The Board shall consist of a minimum of seven Directors plus a minimum of three Outside Directors. A two thirds majority of the Board shall set the exact number.  3. Term of Office: Directors are elected by the Members to serve for three-year terms or appointed [by the Board] to serve for terms lasting up to three years. Each Director shall serve until his or her successor is duly appointed or elected, or he or she sooner dies, resigns, is removed or disqualified.  4. Term Limits: "Service" means occupying any position as a Director of (ISC) <sup>2</sup> . Service as a Director may not exceed six years in any ten year period in their lifetime; provided, that all Directors currently serving in office as of the effective date of these Bylaws may complete their duly elected or appointed term of Service. No one may serve as an appointed Director more than once, regardless of the duration of their appointment. An appointed Director may stand for election by the Members to a term subsequent to appointed service, subject to the term limitations stated herein.  Recall of a Director: In an election called specifically for the purpose of a recall, the Members entitled to elect a Director may recall such Director by a majority of those voting. The Members can recall (remove) a Director by majority vote at any Annual or Special meeting of the Members.	60 days ahead of the meeting. This is important to allow members fair notice to review all business, plan attendance or proxy voting, and otherwise participate.  Recall of a Director is the removal of a director by the Members as opposed to removal by Board of Directors or resignation.  Recall of a Director is a very important decision and we want all members to be aware and able to participate in such a decision.



Item	Current Bylaws*	Petition	The Bylaws Committee Analysis
4	9. Officers of the Board: The Board shall elect annually from among its Directors the following officers of the Board. Each officer shall serve, except as otherwise provided by these Bylaws, until a successor is duly chosen and qualified, unless the officer sooner dies, resigns, is removed, or becomes disqualified. The Board of Directors may fill a vacancy in any office at any meeting.  a. Chairman i. Leads the Board and is responsible for its effectiveness ii. Chairs the meetings of the Board iii. Chairs the Annual Meeting iv. Appoints committee members to Committees of the Board subject to confirmation by the Board v. Performs all lawful functions of a chairman of a board b. Vice Chairman i. Acts as Chairman in the absence of the Chairman ii. Chairs the Business Practices Committee iii. Executes other duties as assigned by the Chairman c. Board Secretary i. Assures creation of minutes of meetings ii. Executes other duties as assigned by the Chairman d. Treasurer i. Chairs the Audit Committee of the Board ii. Executes other duties as assigned by the Chairman	Officers of the Board: The Board shall elect annually from among its Directors the following officers of the Board. Each officer shall serve, except as otherwise provided by these Bylaws, until a successor is duly chosen and qualified, unless the officer sooner dies, resigns, is removed, or becomes disqualified. The Board of Directors may fill a vacancy in any office at any meeting.  a. Chairman i. Leads the Board and is responsible for its effectiveness ii. Chairs the meetings of the Board iii. Chairs the Annual Meeting iv. Appoints committee members to Committees of the Board subject to confirmation by the Board v. Performs all lawful functions of a chairman of a board b. Vice Chairman i. Acts as Chairman in the absence of the Chairman ii. Chairs the Business Practices Committee iii. Executes other duties as assigned by the Chairman c. Board Secretary i. Assures creation of minutes of meetings and actions without meetings ii. Executes other duties as assigned by the Chairman d. Treasurer i. Chairs the Audit Committee of the Board ii. Executes other duties as assigned by the Chairman d. Treasurer i. Chairs the Audit Committee of the Board ii. Executes other duties as assigned by the Chairman	<ul> <li>The petition calls for a record of actions taken by the Board outside of meetings to be circulated to members.</li> <li>This is current practice. The Board does not act without a written record of decisions.</li> </ul>
5	14. Telephonic Participation in Meetings. Directors may participate in any meeting by means of a conference telephone call or similar communications	Telephonic Participation in Meetings. Directors may participate in any meeting by means of a conference remote meeting mechanism telephone call or similar	<ul> <li>The petition calls for an update in bylaws language to keep it consistent with current working practices and include the use of remote working platforms.</li> </ul>

<sup>\*(</sup>ISC)<sup>2</sup> Amended and Restated Bylaws last amended February 01, 2021



Item	Current Bylaws*	Petition	The Bylaws Committee Analysis
	equipment by means of which all persons participating in the meeting can hear each other at the same time. Participating by such means shall constitute presence in person at such meetings.	communications equipment by means of which that allows all persons participating in the meeting can hear each other at the same time. Participating by such means shall constitute presence in person at such meetings.	The Bylaws Committee accepts this recommendation and recommends incorporating it into the bylaws.
6	<ol> <li>IV. Election of Board of Directors</li> <li>One-third of the Director positions on the Board will stand for election by the Members each year.</li> <li>Terms of Directors will begin on January 1st of the year following their election or, if the election is completed after January 1st but before July 31st, as soon as possible after the election.</li> <li>The collection of Members' votes for the election of Directors shall be conducted over a term of at least two (2) weeks each year and only those Members in good standing as of the date of announcement of the election may vote.</li> <li>The Board will announce the dates of the election at least one hundred and twenty (120) days in advance of the election.</li> <li>Each eligible Member may vote for one candidate for each vacancy.</li> <li>The Board of Directors shall prepare and submit to the Members, at least ninety (90) days in advance of the election, a slate of qualified candidates who have agreed to serve.</li> <li>The name of any qualified person who agrees to serve if elected may</li> </ol>	<ol> <li>IV. Election of Board of Directors</li> <li>One-third of each class of the Director positions on the Board will stand for election by the Members each year.</li> <li>Terms of Directors will begin on January 1st of the year following their election or, if the election is completed after January 1st but before July 31st, as soon as possible after the election.</li> <li>The collection of Members' votes for the election of Directors shall be conducted over a term of at least two (2) weeks each year and only those Members in good standing as of the date of announcement of the election may vote.</li> <li>The Board will announce the dates of the election at least one hundred and twenty (120) days in advance of the election.</li> <li>Each eligible Member may vote for one candidate for each vacancy.</li> <li>A Nominations Committee, led by a former Member Director, and composed entirely of Non-Director Members shall determine the nomination process. The members of the Nomination committee will be appointed by the Board of Directors. The Nomination Committee</li> </ol>	<ul> <li>The petition opens the way for a non-member majority on the board, which would run counter to members' rights.</li> <li>The (ISC)<sup>2</sup> Board believes that nominations, petitioning, and write-in instructions require more evaluation, as member feedback has been unclear on the topic. The Nominations Committee will undertake this work, which is why the Bylaws Committee has not recommended changes at this time.</li> </ul>

<sup>\*(</sup>ISC)<sup>2</sup> Amended and Restated Bylaws last amended February 01, 2021



Item	Current Bylaws*	Petition	The Bylaws Committee Analysis
	be submitted by signed, written petition, of at least 500 members in good standing as of the date of the election announcement, to the Board at least sixty (60) days in advance of the start of the election. Any such petition shall identify the Board seat for which the nominee is to be considered. Nominees received under this process shall be included on the ballot.  8. The Directors may allow for the election of write-in candidates for the Board; provided that such person so elected meets the qualification requirements for Service set forth in these Bylaws.  9. All votes shall be cast using an electronic voting method specified by resolution of the Board.  10. Any election shall be determined by a plurality of the votes cast by those entitled to vote in the election.	shall prepare and submit to the Members, at least ninety (90) days in advance of the election, a ballot of qualified candidates who have agreed to serve. This ballot shall contain all qualified persons that have been nominated or twice as many nominees as the number of open positions, whichever is less. No member of the Nomination committee may also be a nominee for election.  The Board of Directors shall prepare and submit to the Members, at least ninety (90) days in advance of the election, a slate of qualified candidates who have agreed to serve.  7. The name of any qualified person who agrees to serve if elected may be submitted by signed, written petition, of at least 500 members in good standing as of the date of the election announcement, to the Board at least sixty (60) days in advance of the start of the election. Any such petition shall identify the Board seat for which the nominee is to be considered. Nominees received under this process shall be included on the ballot. The Board, upon request of a petitioner, will send a single email to all Members indicating the petitioner's desire to be on the ballot, along with a link to information about the petitioner (provided by the petitioner).	
		8. The Directors may allow for the election of write in candidates for the Board; provided that such person so elected meets the qualification requirements for Service set forth in these Bylaws.	

<sup>\*(</sup>ISC)<sup>2</sup> Amended and Restated Bylaws last amended February 01, 2021



Item	Current Bylaws*	Petition	The Bylaws Committee Analysis
		<ul> <li>8. Write in candidates for the Board, are allowed; provided that such person so elected meets the qualification requirements for Service set forth in these Bylaws.</li> <li>9. All votes shall be cast using an electronic voting method specified by resolution of the Board.</li> <li>10. Any election shall be determined by a plurality of the votes cast by those entitled to vote in the election.</li> </ul>	
7	<ol> <li>VI. Meetings of Members</li> <li>Annual Meeting: The Members shall meet annually within the United States to conduct other business as properly brought before the Members.</li> <li>Annual Report to the Membership: The Board of Directors and the Executive Director of (ISC)<sup>2</sup> and other officers or committee chairpersons as directed by the Board shall report annually to the Membership on the state of the organization.</li> <li>Special Meetings: Special Meetings of the Membership may be called by 1) the Chairman, 2) upon the written application of at least three members of the Board of Directors, or 3) as otherwise provided by law. Notice of special meetings shall be given by the Corporate Secretary as provided below, or in case of the death, absence, incapacity,</li> </ol>	<ol> <li>VI. Meetings of Members</li> <li>Annual Meeting: The Members shall meet annually within the United States to conduct other business as properly brought before the Members.</li> <li>Annual Report to the Membership: The Board of Directors and the Executive Director of (ISC)<sup>2</sup> and other officers or committee chairpersons as directed by the Board shall report annually to the Membership on the state of the organization.</li> <li>Special Meetings: Special Meetings of the Membership may be called by 1) the Chairman, 2) upon the written application of at least three members of the Board of Directors, or 3) as otherwise provided by law or bullet 8 below. Notice of special meetings shall be given by the Corporate Secretary as provided below, or in case of the death,</li> </ol>	<ul> <li>The petition would allow agenda items to be added to meetings without notice.</li> <li>As stated previously, under the bylaws, all agenda items for meetings must be provided to members at least 60 days ahead of the meeting. This is important to allow members fair notice to review all business, plan attendance or proxy voting, and otherwise participate.</li> <li>The (ISC)² Board agrees with formalizing the proxy voting process and has recommended a Bylaws amendment to support that position.</li> </ul>

<sup>\*(</sup>ISC)<sup>2</sup> Amended and Restated Bylaws last amended February 01, 2021



Item	Current Bylaws*	Petition	The Bylaws Committee Analysis
	or refusal of the Secretary, by any Officer of the Board.	absence, incapacity, or refusal of the Secretary, by any Officer of the Board.	
	4. Notice of Meetings: The Corporate Secretary (or the person calling the meeting) shall give written notice of every meeting of the Members. Notice to Director Members shall be given as provided in Article III, Section 11 for meetings of the Board of Directors. Notice to the Members shall state the date, hour and place of the meeting, and the purposes for which the meeting is to be held. The notice to the Members shall be given at least sixty (60) days before the meeting.	4. Notice of Meetings: The Corporate Secretary (or the person calling the meeting) shall give written notice of every meeting of the Members. Notice to Director Members shall be given as provided in Article III, Section 11 for meetings of the Board of Directors. Notice to the Members shall state the date, hour and place of the meeting, and the purposes for which the meeting is to be held. The notice to the Members shall be given at least sixty (60) days before the meeting.	
	5. Quorum: For meetings of the Members, at least two Officers of the Board, a minimum of 50 percent of the remaining Directors, and at least 50 other Members in good standing shall be required to constitute a quorum for the	5. Quorum: For meetings of the Members, at least two Officers of the Board, a minimum of 50 percent of the remaining Directors, and at least 50 other Members in good standing shall be required to constitute a quorum for the transaction of business.	
	transaction of business.  6. Voting: At all meetings of the Membership, each Member eligible to vote on a particular matter shall have one vote, unless otherwise provided by law, the Articles of Organization or these Bylaws.	6. Voting: At all meetings of the Membership, each Member eligible to vote on a particular matter shall have one vote, unless otherwise provided by law, the Articles of Organization or these Bylaws.  Votes may be submitted by proxy.	
	<ol> <li>Action at Meeting: When a quorum is present at any meeting of the Membership, a majority of the Members present and voting on a matter, except where a larger vote is required by law, the Articles of Organization, or these Bylaws, shall decide any matter to be voted on by the Members.</li> <li>Right of Petition: Members may petition in writing to add items to the official agenda of any meeting</li> </ol>	7. Action at Meeting: When a quorum is present at any meeting of the Membership, a majority of the Members present and voting on a matter, except where a larger vote is required by law, the Articles of Organization, or these Bylaws, shall decide any matter to be voted on by the Members. Members may make motions on any issue at the Annual Meeting. Special Meetings will be limited to those actions specified in the call for a Special Meeting.	

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	of the Members or may petition in writing for a Special Meeting to address specific items of new business by presenting a signed petition for that purpose to the Chairman, Board Secretary, or (in their absence) any member of the Board of Directors. Such petition must contain the valid signatures (or electronic equivalent) of at least 500 Members in good standing. If the petition is for a Special Meeting, the Chairman shall call a Special Meeting within 90 days.  9. Place of Meetings: Except as otherwise required by law, meetings of the Board and of the Members may be held at any location selected by the Board.	<ul> <li>8. Right of Petition: Members may petition in writing to add items to the official agenda of any meeting of the Members or may petition in writing for a Special Meeting to address specific items of new business by presenting a signed petition for that purpose to the Chairman, Board Secretary, or (in their absence) any member of the Board of Directors. Such petition must contain the valid signatures (or electronic equivalent) of at least 500 Members in good standing. If the petition is for a Special Meeting, the Chairman shall call a Special Meeting within 90 days.</li> <li>9. Place of Meetings: Except as otherwise required by law, meetings of the Board and of the Members may be held at any location selected by the Board.</li> </ul>	
8	10. Merger, Consolidation, Disposal of Assets: In addition to any approvals required by applicable law, the Board of Directors must be notified by the Executive Director of any intention to merge, consolidate, or dispose of substantial assets of the Corporation. The Board must approve any merger, consolidation, or disposition of all or substantially all of the Corporation's property and assets. Any such action shall require affirmative votes of two-thirds of all Directors and two-thirds of all Members in good standing present at any meeting called to address this item.	<ul> <li>10. Merger, Consolidation, Disposal of Assets: In addition to any approvals required by applicable law, the Board of Directors must be notified by the Executive Director of any intention to merge, consolidate, or dispose of substantial assets of the Corporation. The Board must approve any merger, consolidation, or disposition of all or substantially all of the Corporation's property and assets. Any such action shall require affirmative votes of two-thirds of all Directors and two-thirds of all Members in good standing present at any meeting called to address this item.</li> <li>12. Policies, Procedures, and Meeting Minutes. Formal Policies and Procedures of the Organization as well as Minutes of all Board and Committee meetings, shall be published in a manner accessible by Members.</li> </ul>	<ul> <li>As an organization governed by its members, (ISC)² already makes certain records available to its membership on request. It is important to establish that such requests are reasonable and for a proper purpose. Public dissemination of board minutes could divulge confidential information detrimental to the organization or its members interest or expose sensitive personal information. A degree of confidentiality also allows the board to act authentically.</li> <li>We introduced a policy to allow members access to certain policies, procedures, and corporate records that can be found https://www.isc2.org/About/Governance.</li> <li>The bylaws are designed to give the board authority to create policy, bylaws should not define policy as is recommended here.</li> </ul>

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Item	Current Bylaws*	Petition	The Bylaws Committee Analysis
9	X. Amendments  The power to ratify, amend, or repeal these Bylaws, in whole or in part, shall be in the Members. Any such action shall require an affirmative vote of two-thirds of all Members in good standing present at any meeting duly called to address this item. The Board of Directors may propose amendments approved by vote of two-thirds of Directors then in office.	The power to ratify, amend, or repeal these Bylaws, in whole or in part, shall be in the Members. Any such action shall require an affirmative vote of two-thirds of all Members in good standing present at any meeting-voting in person or by proxy at a meeting duly called to address this item for this purpose. A minimum of 500 votes in favor of the change must be cast for the change to be valid. The Board of Directors may propose amendments approved by vote of two-thirds of Directors then in office. Members may submit proposed Bylaws changes using the process to petition for a Special meeting of the members.	<ul> <li>During our review of the petition we found that the petition did not use the most recent bylaws language in proposing these changes</li> <li>Regarding the proposed changes, the current bylaws already set a high threshold for amending bylaws at two-thirds of the members participating in the vote regardless of how many are participating.</li> <li>Setting an additional threshold of votes could confuse members</li> </ul>

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